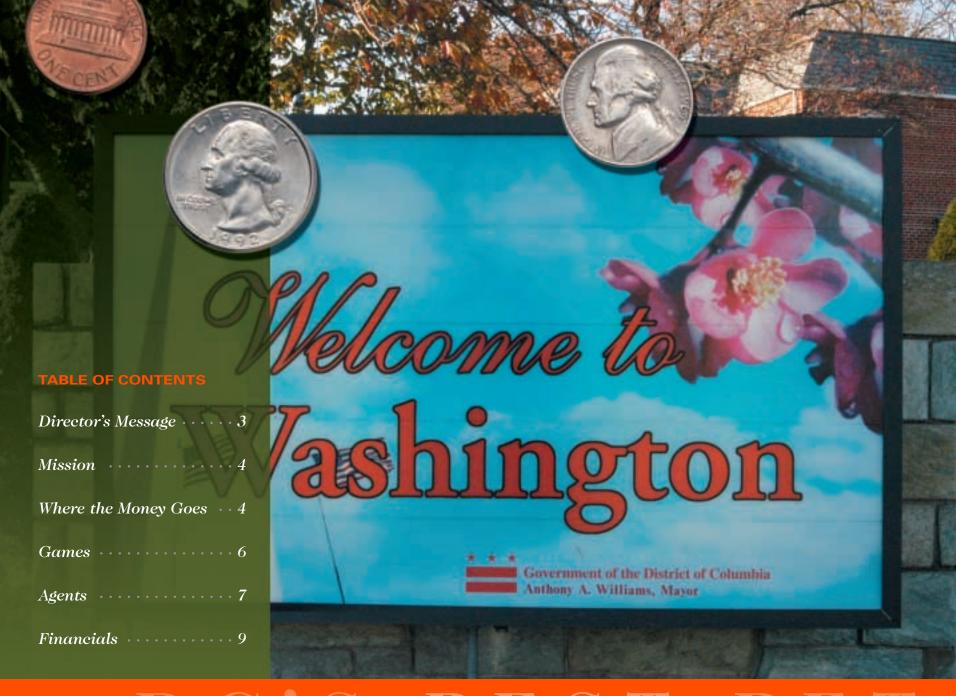


ANNUAL REPORT



## **EXECUTIVE DIRECTOR'S MESSAGE**



On behalf of the D.C. Lottery and Charitable Games Control Board, I am pleased to present the agency's annual report for fiscal year 2005, October 1, 2004 — September 30, 2005. This year, we made invaluable contributions to the District of Columbia by transferring \$71.4 million to the city's General Fund and helping non-profit organizations raise \$4.6 million through charitable gaming.

The Mayor and City Council of the District of Columbia have oversight over the General Fund and distribute it to a variety of functions, including: community development, schools, health and welfare, and public transportation. More than 500,000 citizens, who reside in the Nation's Capital, benefit from these and other programs that are supported through the General Fund, and the D.C. Lottery is proud to assist in making the city a better place to live, work, and visit.

D.C. Lottery players purchased \$233.4 million in tickets and won \$120.5 million in prizes. Todd Zimmerman made Quick Ca\$h™ history when he won the grand prize six times for a total of \$1.5 million before we replaced this long-time favorite with DC Daily 6.™ We also removed Hot Five™ from the product mix, but not before 16 players won the \$25,000 top prize.

In the upcoming year, we are going to continue to implement forward-thinking business strategies to reach our goals and make playing the D.C. Lottery a fun, exciting, and winning experience. I would like to thank our agents, who earned \$14.4 million in commissions, as well as our advisory council and staff. Your hard work and dedication enabled the D.C. Lottery to generate millions of dollars for the District of Columbia.

Jeanette AMichael

Jeanette A. Michael Executive Director



### **Charitable Games**

Non-profit organizations hold licensed charitable fund-raising events - Monte Carlo Night Parties, raffles, and bingo – to support worthy causes such as providing health care, feeding the hungry, housing the homeless, medical research, and education. By holding different events during the year, such as the Fight for Children (pictured), which was attended by boxing legends Ken Norton, Larry Holmes, Hector Camcho, Joe Frazier, and others, 144 charitable organizations raised \$4.6 million.

### ANTHONY A. WILLIAMS Mayor of the District of Columbia



On behalf of the citizens of the District of Columbia, it is my pleasure to thank the D.C. Lottery and Charitable

Games Control Board for its efforts to improve the economic climate of the District. The resources from the D.C. Lottery help to enhance the safety, health, and education of the citizens of this great city.

### NATWAR M. GANDHI Chief Financial Officer



The District of Columbia works to ensure that there are sufficient resources to meet critical needs and

avoid excessive debt. The revenue that the D.C. Lottery and Charitable Games Control Board contributes to the General Fund helps the city achieve these goals.

### **MISSION**

On March 10, 1981, Initiative #6, the "Law to Legalize Lotteries, Daily Numbers Games, Bingo and Raffles for Charitable Purposes in the District of Columbia" took effect. Ticket sales began on August 25, 1982, and since then, the D.C. Lottery has transferred \$1.34 billion to the District of Columbia's General Fund to fulfill its mission of providing District residents with financial benefits by generating revenue to supplement the District's General Fund through the operation of a lottery and by regulating charitable gaming.

As a self-supporting agency under the purview of the Office of the Chief Financial Officer of the District of Columbia, the D.C. Lottery does not spend Federal or District tax dollars to operate and continues to generate revenue for the Nation's Capital, which supports vital city services and programs that benefit those who

# WHERE THE MONEY GOES

Revenue that the D.C. Lottery generates is transferred to the District of Columbia's General Fund, which is controlled by the District's City Council. Tax dollars from the General Fund support many functions, including public works, public safety and justice, the public education system, and human support services.

By the end of fiscal year 2005, the agency had transferred \$71.4 million to the General Fund, while total revenue reached \$235.6 million. This money was used to fund various city efforts. One of the District of Columbia's major initiatives was neighborhood revitalization. Throughout the city, old buildings were revitalized, while new construction was underway bringing affordable housing and luxury homes to the District.



In addition to residential projects, commercial development was also taking place. National retail chains announced that they are coming to the District of Columbia, which means new jobs and a stronger economy.

Executive Director Jeanette A. Michael makes it a point to reinforce the importance of the Lottery's transfer. "I use every opportunity that I have to remind D.C. Lottery staff that we must reach our sales and transfer goals. It is extremely important that we do so because the city needs the money to fund necessary programs and services. Every day, the entire agency receives an e-mail that provides them with the daily sales information. All day, every day, we understand why we come to work."



## Government of the District of Columbia's General Fund

Year Ended September 30, 2005\* (\$000s)

<b>Expenditures and Uses</b>	ACTUAL
Governmental direction and support	\$294,778
Economic development and regulation-	- 193,456
Public safety and justice · · · · · · · · · · · · · · · · · · ·	805,471
Public education system	1,018,959
Public education AY06 expenditure · · ·	63,218
Human support services · · · · · · · · · ·	1,258,537
Public works · · · · · · · · · · · · · · · · · · ·	
Workforce investments · · · · · · · · · · · · · · · · · · ·	
Wilson building · · · · · · · · · · · · · · · · · · ·	
Contingency reserves — baseball · · · · ·	
Repay bonds and interest · · · · · · · · · · · · · · · · · · ·	
Bond fiscal charge · · · · · · · · · · · · · · · · · · ·	
Interest on short term borrowing · · · · ·	
Certificates of participation · · · · · · · ·	
Settlements and judgments fund · · · · ·	
Tax increment financing	
Equipment lease operating	
Pay-go contingency · · · · · · · · · · · · · · · · · · ·	
Pay-go capital	
Cash reserve	
Non-departmental agency	
Total Expenditures and Uses · · · · ·	4,427,094

\*Figures from FY 2005 Comprehensive Annual Financial Report



#### Quick Ca\$h™

Todd Zimmerman made

Quick Ca\$h™ history by

becoming the first and only

person to win the \$250,000

grand prize with the same

six combinations on two

separate tickets. After 16

years in the marketplace,

the Lottery sold its last

Quick Ca\$h ticket on

August 27, 2005.

Quick CA\$H



### **GAMES**

Diversity is what keeps DCLB games fresh and exciting.

### DC Daily 6™ and Quick Ca\$h™

In fiscal year 2005, the agency introduced DC Daily 6 to its product mix to replace its long-time game — Quick Ca\$h. This new online game offers players seven chances to win prizes from \$2 to \$250,000.

### **DC Lucky Numbers**<sup>™</sup> and **DC-4**<sup>™</sup>

Once again, sales for the numbers games remained solid for DCLB's most popular games. DC-4 sales totaled \$74.1 million, while DC Lucky Numbers sales came in at \$68.6 million. DCLB sold the first DC Lucky Numbers ticket on August 22, 1983. Since then, players have remained loyal to the three-digit game, as well as the four-digit game in which ticket sales started on March 25, 1985.

#### POWERBALL® and HOT LOTTO®

For a \$1 wager, players have the chance to become millionaires with the multi-state games POWERBALL and HOT LOTTO. Large jackpots are the main attraction for POWERBALL, which has the Power Play feature in which POWERBALL winnings, except the jackpot, can be increased by 2, 3, 4, or 5 times for an additional \$1. Along with the District, POWERBALL is played in 27 states and the U.S. Virgin Islands.

The HOT LOTTO jackpot starts at \$1 million and grows until it is won. Prizes range from \$2 to the multi-million dollar rolling cash jackpot. HOT LOTTO

is also offered in Iowa, Minnesota, Montana, New Hampshire, South Dakota, and West Virginia.

#### D.C. Keno™

With more places to sit and watch the numbers popup every four minutes, ticket sales for this rapid-draw game increased 22.19 percent over 2004. Also, for \$1, players can multiply their winnings by up to 10 times with the KENO SPIN option.

#### **Hot Five™**

With a top prize of \$25,000, 16 players correctly matched 5 out of 33 numbers to become Hot Five™ grand prizewinners. Sales in 2005 were 4.37 percent higher than 2004 sales.

#### **Instant Games**

Instant "scratch" ticket games remain a DCLB staple. Sales reached \$36.1 million, making instant tickets the third best selling Lottery product. The agency made history by offering a collectable Negro Leagues Instant "scratch" ticket. At the \$5 price point, players had the chance to win a top prize of \$50,000 and up to \$10,000 in the second chance drawing, as well as collect the top part of the ticket that featured four teams: the Homestead Grays, Kansas City Monarchs, New York Black Yankees, and Indianapolis Clowns.

### **AGENTS**

For those who enjoy playing lottery games, there are 460 agents throughout the city who are ready to sell tickets. More than half a million people live within the 61.4 square miles of the District of Columbia. And, one million or more people commute to the city Monday through Friday, while nearly 20

million tourists visit the Nation's Capital yearly.

DCLB values its agents, who sell lottery products at a variety of businesses. From gas stations to hardware stores to supermarkets, the agency-agent partnership is invaluable to DCLB's success, and the Lottery's Sales

Representatives work closely with the agents to develop customized plans, which are designed to grow their businesses overall, as well as lottery sales.

During fiscal year 2005, the sales representatives held Customer Appreciation Days at different agent locations. At the events, the sales representatives, store managers, and terminal operators teamed up to push specific products and offer players a choice of free gifts for purchasing a set dollar amount for the game of the day. Agents finished the fiscal year

with \$14.4 million in commissions. DCLB realizes that they are key to the agency achieving its sales and transfer goals; therefore, DCLB continues to create successful partnerships with its agents and their customers.

**Haddas Tekie** 



### **Pollin Award**

National Teacher of the Year Jason Kamras, a seventh and eighth-grade mathematics teacher at John Philip Sousa Middle School in Washington, D.C. receives the Pollin Award. which honors individuals who demonstrate an outstanding level of dedication to servicing their community, from the D.C. Lottery for his achievements. "Our children are our future and education is the key to their success," said D.C. Lottery Executive Director Jeanette A. Michael (fourth from the left).

LEFT TO RIGHT: D.C. Lottery COO Jay Young, Wizards Guard/Forward Jarvis Hayes, Wizards Owner Abe Pollin, Michael, Kamras, and Sousa students Markus Franklin and Jakola Martin.





## DC'S BEST BET

FINANCIAL STATEMENTS AND MANAGEMENT'S DISCUSSION AND ANALYSIS (WITH INDEPENDENT AUDITOR'S REPORT THEREON)

Years Ended September 30, 2005 and 2004







THOMPSON, COBB, BAZILIO & ASSOCIATES, PC

### **Main Office**

1101 15th Street, NW Suite 400 Washington, DC 20005 TEL: 202 737 3300

FAX: 202 737 3300

### **West Coast Office**

21250 Hawthorne Boulevard Suite 500 Torrance, CA 90503 TEL: 310 792 7001

TEL: 310 /92 /001 FAX: 310 792 7004

Other Office Locations: Bowie, MD • Reston, VA • Atlanta, GA • Hartford, CT • Philadelphia, PA

## Conilled Public Accountants and Management, Systems, and Financial Consultants. THOMPSON, CORB. BAZILIO & ASSOCIATES, PC

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## Lesbopendore, Auditor's Report

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We have walked the accompanying frametal statements of the District of Colorests Latery and Colorests Court Busin, as observed that the Communication of the Universal of Colorests on a We have waited the accompanying Transitive statements of the District of Colorina and Colorina of Colorina and Colorina an Charitable Gazata Courted Basard, an exterprise bank of the Conveniences of the Testrict, of Colordon, so of, and for the year ended September 30, 2005, as Vision in the Table of Consents. These frameworks are the resonantificial of the Manufacture of Character and Consents of Cons and for the year unded September 76, 2005, as yound in the Table of Contents. These financial statements are the mispensatrities of the District of Columbia Lottery and Charlothic Guerre Courte Board, and Charlothic Courte September 10, 2005, as young and the property and Charlothic Guerre Courte Board. Waltergon, D.C. are the reorganishing of the Dientet of Cularibia, Lottery and Charitable Current Gord.

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We construed our easily in accordance with auditing Mandards generally accepted in the United States of New constructions and an exceptional with accidental standards, generally accepted in the Clusted States of Asserted and the salestants: applicable to transmid under contained in Generalized Andrews Andrews and restored by the Consequently Department of the Clusted States. These standards records on the contains and restored 2003 expressed as including objects on fame described. America and the standards applicable to beaucid under contained in Generature Auditor, Standards, processed by the Connected Section of the United States. These standards regard that on plan and perturns the basis of the Connected states of the Connected states are formed in the connected states are formed in the connected states and the connected states are formed in the connected states and the connected states are formed in the connected states and the connected states are formed in the connected states and the connected states are connected as a connected states and the connected states are connected as a connected state and connected as a connected states are conne threed by the Connectedes General of the Channel States. Three standards require that so, that and performs the states to reasonable autorases, about substitute the States of States and American States and Sta the santon to release represented assistance about scheduler the Seatherst extension, are free of material entertaints. An authorized extension, on a west bases, evidence supporting the amount of the seathers. An authorized size includes seathers the seathersteen electrical and discharges in the financials seathersteen. An authorized size includes seathers the seathersteen electrical seathersteen. discharged. At and recludes coardinate on a rest have, evidence supporting the agreement and techniques in the thermal statements. An analysis also includes amongst the according principles under the includes and the includence extraorder, made to measurement to und an evidence the control function that are not as a configurate the control function that are not as a configurate the control function and the include to the control function of the control function. duckwarers in the Brancial statement. An units also includes untenting the accounting principles unit, and the inprofessor, extraords, producing the monthly framework professor, extraords, proceedings are monthly business. We believe that our paid monthly a remarkable business are consistent. and the argument. Currence, rapide to rearrangement, as well as containing the ment providenties. We believe that our rails provides a remanded basis for our opinion.

As discussed in rate 2, the function statements only present the District of Coloristic Loberts and Countries on the Section of Coloristic Section of Countries of Section Countries Section 2016 Secti As discounted for trate 7: the francial statements unity present the District of Constitute Options of Constitute Garner, Control World and do not purpose to and do not, present fairly the financial position of the District of Constitutes on of Sentember 30. 2008, and the changes in its function. Charitable Gainer, Control Wound and do not purport to, and do not, present fairly the Basecold position of the Covernment of the District of Covernment of the District of Covernment of the District of Covernment with recognition provides to the very their embedding conference with recognition provides to the very their embedding conference with recognition provides to the very their embedding conference with recognition provides to the very their embedding conference with recognition provides to the very their embedding conference with recognition of the conference of the conferen the Consequences of the Dioletics of Columbia as of September 30, 2005, and the changes in 65 featured.

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In our appears, the Sauscus statements referred to stone present turity, it all sustent emperat, the fluorest position of the District of Coloricle Latercy and Christophe Carrier Coloricle and the state of the sta Separation of the District of Columbia Litting and Charitable Games Control Board, as of Separation 30, 2005, and the Chargest in Years and produced in the United States of America. represents to a season of the changes of treatment provides and costs those for the print conformally with recomment principles generally account in the United States of America.

In accordance with Government Auditing Semiderals, we have also instead a sepont dated January 18, 2006 in accordance with Generalized Australy September, we have also linear a report dates farmerly in also for our consideration of District of Columbia Lettery and Chamble Games Classed Sound's internal on our consumerous or Liverses or Committee Lowery and Character Games Control asserts and on our nests of its compliance with certain provisions of favorcontrol dray francial reporting and on our man or its companies who certain parameters or many regarding, contacts, and grant agreement and other manner. The purpose of our report as to descende the scope of our rotting of external control over financial reporting and comprising and the results of that the scape or our using or mercual course over manager reporting and comprises and the results of the desired, and for to provide an opinion on the internal county over financial reporting or on compliance. meaning and his to provide an opinion on the mannal course over removal reporting or on companion.

That report is an integral pair of an aidle performed in accordance with Government Auditing Republication. and should be considered in assuming the results of our audit.

The management's discussion and analysis is not a required part of the basic fluoridal statements but in The management a document and analysis is not a required part of the basic management but as supplementary information required by the Governmental Accounting Standards Board. We have applied entproventary arromation requires by the troventageous Accounting Statement from the Province of Statement Francisco of Statement Regarding the Statem contain femand procedures, which communic principally or anguards or menagement regarding me memorial of the applicmentary information. However, we did not sadd the

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### Management's Discussion and Analysis September 30, 2005 and 2004 (Dollar amounts in thousands)

The discussion and analysis of the D.C. Lottery and Charitable Games Control Board's (the Lottery) financial performance provides an overview of its financial activities for the fiscal year ended September 30, 2005. This discussion and analysis should be read in conjunction with the attached financial statements.

## **Background and Other Significant Information**

The Lottery was established by Public Law 3-172 as an independent agency of the Government of the District of Columbia (District). In accordance with law, the Lottery is responsible for generating revenues through the sales of lottery products and required to remit monthly gaming revenues less prizes, operating expenses and a reserve not to exceed 2% of annual prize payments to the General Fund of the District.

The Lottery's financial transactions are accounted for as an enterprise fund in the District's basic financial statements.

### **Financial Highlights**

- Gross revenue from lottery gaming activities decreased by \$6,202 or 2.58% from prior year amounts;
- Aggregate ticket sales for all games, excluding Powerball, increased
   \$2,140 or 1.08% for the year;
- Total operating expenses decreased 3,872 or 2.31% as a result of overall decrease in ticket sales;
- Transfers to the District's General Fund decreased \$2,050 equivalent to 2.79% of the prior year's total.

To effectively understand the Lottery's operations and to assess its financial activities, the reader must pay attention to individual game sales, related prize expenses and payout percentages, and the resulting impact on change in net assets or amounts transferred to the District's General Fund. Prize payouts and Powerball sales have the most dramatic effect on transfer levels but are beyond the control of management.

Statements of Net Assets September 30, 2005 and 2004 (Dollar amounts in thousands)

Assets	2005	2004
Current assets:		
Cash and cash equivalents	\$ 8,225	\$ 9,701
Accounts receivable, net	4,783	4,362
Inventory	369	485
Prepaid expenses and other	20	14
Restricted investments	8,631	8,631
Total current assets	22,028	23,193
Non-current assets:		
Capital assets, net	771	1,030
Restricted investments	50,818	57,850
Total non-current assets	51,589	58,880
Total assets	73,617	82,073
iabilities		
Current liabilities:		
Accounts payable	2,218	2,950
Compensation liabilities	466	894
Deferred revenues	450	306
Accrued prizes and commissions	7,413	7,858
Other accrued liabilities	(21)	8
Obligations for unpaid prizes – current portion	8,631	8,631
Total current liabilities	19,157	20,647
Obligations for unpaid prizes – noncurrent portion	50,818	57,850
Total liabilities	69,975	78,497
Vet Assets		
Invested in capital assets	771	1,030
Unrestricted	2,871	2,546
Total net assets	\$ 3,642	\$ 3,576

Statements of Revenues, Expenses, and Changes in Net Assets Years Ended September 30, 2005 and 2004 (Dollar amounts in thousands)

	2005	2004
Operating revenues:		
Gaming revenues	\$ 234,931	\$ 241,133
Operating expenses:		
Prizes	120,525	122,318
Agent's commissions	14,444	15,008
Contractor fees	14,078	14,342
Advertising	4,935	5,583
Administration	9,684	10,281
Amortization and depreciation	400	406
Total operating expenses	164,066	167,938
Operating income	70,865	73,195
onoperating revenues – interest and dividends	651	319
Income before transfers	71,516	73,514
ransfers to District General Fund	(71,450)	(73,500)
Change in net assets	66	14
let assets, beginning of year	3,576	3,562
let assets, end of year	\$ 3,642	\$ 3,576

Statements of Cash Flows Years Ended September 30, 2005 and 2004 (Dollar amounts in thousands)

	2005	2004
Operating activities:		
Cash receipts from customers	\$ 233,155	\$ 239,520
Cash receipts from others	1,500	506
Cash payments to vendors	(23,441)	(23,070)
Cash payments to employees	(6,336)	(6,826)
Cash payments for prizes and commissions	(135,414)	(137,783)
Net cash provided by operating activities	69,464	72,347
Capital and related financing activities – acquisition of fixed assets	(141)	(82)
Non-capital financing activities – transfers out	(71,450)	(73,500)
Investing activities – interest and dividends	651	319
Net increase (decrease) in cash	(1,476)	(916)
Cash and cash equivalents – beginning of year	9,701	10,617
Cash and cash equivalents – end of year	\$ 8,225	\$ 9,701
Reconciliation of operating income to net cash provided by operating activition	es:	
Operating income	\$ 70,865	\$ 73,195
Amortization and depreciation	400	406
Decrease (increase) in assets:		
Receivables	(421)	(1,141)
Inventory	116	162
Prepaid expenses	(6)	(2)
Increase (decrease) in liabilities:		
Accounts payable	(732)	198
Compensation liabilities	(428)	377
Deferred revenue	144	35
Accrued prizes	(445)	(456)
Other current liabilities	(29)	(427)
Net cash provided by operating activities	\$ 69,464	\$ 72,347





## ANNUAL REPORT